### Advisory Board

<table>
<thead>
<tr>
<th>Name</th>
<th>Title and Company/Department</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alexander Simpson</td>
<td>General Counsel &amp; Company Secretary, ASDA</td>
</tr>
<tr>
<td>William Luker</td>
<td>General Counsel – Litigation, RBS</td>
</tr>
<tr>
<td>Richard Vary</td>
<td>Head of Litigation, Nokia</td>
</tr>
<tr>
<td>Jonathan Stevens</td>
<td>Head of Global Litigation, General Counsel Dispute Resolution, Atos</td>
</tr>
<tr>
<td>Jim Cowan</td>
<td>Head of Litigation, Africa, Asia and Europe, Shell International Limited</td>
</tr>
</tbody>
</table>

### Confirmed Speakers

<table>
<thead>
<tr>
<th>Name</th>
<th>Title and Company/Department</th>
</tr>
</thead>
<tbody>
<tr>
<td>Damian Bisseker</td>
<td>Managing Director - Head of Litigation EMEA, Credit Suisse</td>
</tr>
<tr>
<td>Sara Hall</td>
<td>Global Head of Litigation, Unicredit</td>
</tr>
<tr>
<td>Rossana Buzzi</td>
<td>Assistant General Counsel, Schneider Electric</td>
</tr>
<tr>
<td>Peter Tyson</td>
<td>Head of Conduct &amp; Compliance, Standard Life plc</td>
</tr>
<tr>
<td>Dave Hart</td>
<td>Head of Litigation, BT Group</td>
</tr>
<tr>
<td>Andrew Agor</td>
<td>Assistant General Counsel, Philip Morris International</td>
</tr>
<tr>
<td>Jonathan Stevens</td>
<td>Head of Global Litigation, General Counsel Dispute Resolution, Atos</td>
</tr>
<tr>
<td>Joann Kahn</td>
<td>Director of Litigation, IKB Deutsche Industriebank AG</td>
</tr>
<tr>
<td>Michael Lucas</td>
<td>Group Head of Risk and Compliance, Wolseley Group Services</td>
</tr>
<tr>
<td>Ben Morgan</td>
<td>Joint Head of Bribery and Corruption, Serious Fraud Office</td>
</tr>
<tr>
<td>Richard Vary</td>
<td>Head of Litigation, Nokia</td>
</tr>
<tr>
<td>Ben Knowles</td>
<td>Partner &amp; Co-Chair of the Global Arbitration Group Clyde &amp; Co LLP</td>
</tr>
<tr>
<td>Peter Hirst</td>
<td>Partner &amp; Co-Chair of the Global Arbitration Group Clyde &amp; Co LLP</td>
</tr>
<tr>
<td>Jim Cowan</td>
<td>Head of Litigation, Africa, Asia and Europe, Shell International Limited</td>
</tr>
<tr>
<td>James Blendis</td>
<td>General Counsel and Company Secretary, EE</td>
</tr>
<tr>
<td>Paul Wortley</td>
<td>Head of Litigation, RSA</td>
</tr>
<tr>
<td>Adrian Pound</td>
<td>Assistant General Counsel, Interserve</td>
</tr>
<tr>
<td>Gill Atken</td>
<td>General Counsel and Solicitor, HM Revenue &amp; Customs</td>
</tr>
<tr>
<td>Richard Ferris</td>
<td>Chief Counsel, Aon Risk EMEA</td>
</tr>
<tr>
<td>Nick Rowles-Davies</td>
<td>Managing Director, Burford Capital and author, Third-Party Litigation Funding (Oxford)</td>
</tr>
<tr>
<td>Gaby Dosanjh-Pahil</td>
<td>Head of Litigation, SSE Plc</td>
</tr>
<tr>
<td>Melissa La Hood</td>
<td>Head of Commercial Banking Litigation, Lloyds Banking Group plc</td>
</tr>
<tr>
<td>Jasbir Dhill QC</td>
<td>Brick Court Chambers</td>
</tr>
<tr>
<td>Michael Anderson</td>
<td>Partner, Lewis Silkin (Member firm of Ius Laboris)</td>
</tr>
<tr>
<td>Sarah Walker</td>
<td>VP &amp; Global Chief Counsel, Aon Risk Solutions</td>
</tr>
<tr>
<td>Robert McLeod</td>
<td>CEO &amp; Editor in Chief, MLex market insight</td>
</tr>
<tr>
<td>Andy Ellis</td>
<td>Managing Director, Practico Ltd</td>
</tr>
<tr>
<td>Adam Glass</td>
<td>Partner, Lewis Silkin (Member firm of Ius Laboris)</td>
</tr>
<tr>
<td>Charles Christian</td>
<td>Editor-at-Large, Legal IT Insider</td>
</tr>
<tr>
<td>William Wood QC</td>
<td>Brick Court Chambers</td>
</tr>
</tbody>
</table>
### Managing Risk and Mitigating Litigation

**Tuesday 1st December**

#### The Nature of Mistakes and How to Prevent Litigation

<table>
<thead>
<tr>
<th>Time</th>
<th>Session</th>
</tr>
</thead>
<tbody>
<tr>
<td>08.45 – 08.50</td>
<td>Welcome from The Lawyer&lt;br&gt;Catrin Griffiths, Editor, The Lawyer</td>
</tr>
<tr>
<td>08.50 – 09.00</td>
<td>Chair’s opening remarks&lt;br&gt;Richard Vary, Head of Litigation, Nokia</td>
</tr>
<tr>
<td>09.00 – 09.20</td>
<td><strong>PRESENTATION</strong>&lt;br&gt;Preparing for tomorrow, today: What does the future look like?&lt;br&gt;Every organisation wants to know what’s coming next and how to handle it. When your job is to manage potential risks, your ability to anticipate and prepare for future challenges, trends, threats and opportunities can become of crucial importance. The purpose of this session is to emphasise the benefits of looking beyond the parameters of your existing business plan by looking at:&lt;br&gt;• Key trends in the UK and international dispute resolution landscape&lt;br&gt;• Horizon scanning: are you adequately prepared for potential opportunities and threats?&lt;br&gt;Richard Ferris, Chief Counsel, Aon Risk EMEA</td>
</tr>
<tr>
<td>09.20 – 10.20</td>
<td><strong>PANEL DISCUSSION</strong>&lt;br&gt;Risk mapping: developing a successful legal-risk framework&lt;br&gt;Avoid the firing line by making sure you are doing everything you should be doing when defining and managing your risk management strategy and standards. Join this session and hear from your peers about their check list when outlining strategies:&lt;br&gt;• Aligning your strategies: How do legal and litigation risks fit into the company’s operational risk models?&lt;br&gt;• Make the most out of existing technologies: What technologies and tools are available and how can they be used in managing risks?&lt;br&gt;• Learning from past mistakes: Adapting your risk strategy to incorporate lessons from past mistakes&lt;br&gt;• Keeping up to date: Identifying and incorporating new risks into your strategy&lt;br&gt;Michael Lucas, Group Head of Risk and Compliance, Wolsey Group Services&lt;br&gt;James Blendis, General Counsel and Company Secretary, EE&lt;br&gt;Gill Aitken, General Counsel and Solicitor, HM Revenue &amp; Customs&lt;br&gt;Sarah Walker, VP &amp; Global Chief Counsel, Aon Risk Solutions&lt;br&gt;Jonathan Stevens, Head of Global Litigation, General Counsel Dispute Resolution, Atos (moderator)</td>
</tr>
<tr>
<td>10.20 – 10.50</td>
<td>Coffee and networking break</td>
</tr>
<tr>
<td>10.50 – 11.30</td>
<td><strong>Roundtables</strong>&lt;br&gt;Pre-litigation due diligence: is your house in order?&lt;br&gt;• Reducing risks by adopting an appropriate due diligence process&lt;br&gt;• Due diligence in emerging markets: identifying potential liabilities&lt;br&gt;• Discussing due diligence and business intelligence solutions&lt;br&gt;• Ensuring compliance with local anti-corruption and bribery legislation&lt;br&gt;David Cole, former Deputy Group General Counsel, Atos SE&lt;br&gt;Strategies for conducting a best practice internal investigation&lt;br&gt;• Discovering potential violations and deciding how to investigate them&lt;br&gt;• Identifying local law limitations on internal investigations&lt;br&gt;• Addressing reputation management or disciplinary action against employees&lt;br&gt;• Are regulators exerting greater control over firms’ internal investigations?&lt;br&gt;• Conducting cross-border internal investigation&lt;br&gt;Rossana Buzzi, Assistant General Counsel, Schneider Electric&lt;br&gt;Choosing and negotiating fee arrangements&lt;br&gt;• Exploring risk-sharing options through alternative fee arrangements&lt;br&gt;• Under what circumstances would hourly billing be preferable?&lt;br&gt;• What is the level of flexibility on all these fees?&lt;br&gt;• Negotiating special fee arrangements that provide a fixed contingency across a group of cases&lt;br&gt;Jim Cowan, Head of Litigation, Africa, Asia and Europe, Shell International Limited</td>
</tr>
</tbody>
</table>
### Tactical plays in international arbitration – an inside perspective
- The narrative - creating a story that the tribunal can follow
- Oral vs written briefs
- Disclosure - is the smoking gun out there?
- Witnesses – who needs them?
- Fast track arbitration – hare or tortoise?

**Ben Knowles**, Partner & Co-Chair of the Global Arbitration Group, Clyde & Co LLP  
**Peter Hirst**, Partner & Co-Chair of the Global Arbitration Group, Clyde & Co LLP

### E-discovery – what corporate counsel need to know
- Discussing how e-discovery technology enhances business processes
- Will the winner of the e-discovery “battle” be the winner in the case?
- When should you start the discovery process so you don’t limit your options?
- Budgeting for discovery and managing e-discovery costs

**Charles Christian**, Editor-at-Large, Legal IT Insider

### Managing the media during litigation
- Measures for preserving confidentiality
- Taking account of PR effects when devising strategy
- Communicating with the media – some basic Do’s and Don’ts
- Reputation and crisis management

**Michael Anderson**, Partner, Lewis Silkin (Member firm of Ius Laboris)

---

#### 11.30 – 12.30

**PANEL DISCUSSION**  
**How to prepare for and manage a multi-jurisdictional litigation**

The rapid mobilisation of people, data and the increasing globalisation of business activity means it is now commonplace for large corporations to conduct business across borders and find themselves engaged in multi-jurisdictional or parallel litigation. The following presentation will emphasise the challenges of a multi-jurisdictional litigation and why it needs to be handled differently from routine litigation. Issues discussed include:

- Examining the costs, risks and problems associated with multi-jurisdictional litigation
- How do you deal with conflicting demands and requirements from different jurisdictions?
- How can you coordinate a consistent litigation strategy across different systems?
- Adapting your strategy to individual jurisdictions, assessing the different court systems and identifying each jurisdiction’s flaws
- International jurisdiction focus: Russia / Asia / Middle East / Africa / USA

**Sara Hall**, Global Head of Litigation, Unicredit  
**Andrew Agor**, Assistant General Counsel, Philip Morris International Management  
**Paul Wortley**, Head of Litigation, RSA  
**Jasbir Dhillon**, QC Brick Court Chambers (moderator)

---

#### 12.30 – 13.30

**Lunch**

---

#### 13.30 – 14.10

**Roundtables**

### How does it work?

All roundtables will take place at the same time and each will be led by an industry expert. You can choose one of these topic specific roundtable discussions to benchmark, learn and debate with your peers, on a topic that is a priority for you.

#### Pre-litigation due diligence: is your house in order?
- Reducing risks by adopting an appropriate due diligence process
- Due diligence in emerging markets: identifying potential liabilities
- Discussing due diligence and business intelligence solutions
- Ensuring compliance with local anti-corruption and bribery legislation

**David Cole**, former Deputy Group General Counsel, Atos SE

#### Strategies for conducting a best practice internal investigation
- Discovering potential violations and deciding how to investigate them
- Identifying local law limitations on internal investigations
- Addressing reputation management or disciplinary action against employees
- Are regulators exerting greater control over firms’ internal investigations?
- Conducting cross-border internal investigations

**Rossana Buzzi**, Assistant General Counsel, Schneider Electric

#### Choosing and negotiating fee arrangements
- Exploring risk-sharing options through alternative fee arrangements
- Under what circumstances would hourly billing be preferable?
- What is the level of flexibility on all these fees?
- Negotiating special fee arrangements that provide a fixed contingency across a group of cases

**Richard Vary**, Head of Litigation, Nokia
Tactical ploys in international arbitration – an inside perspective
• The narrative - creating a story that the tribunal can follow
• Oral vs written briefs
• Disclosure - is the smoking gun out there?
• Witnesses – who needs them?
• Fast track arbitration – hare or tortoise?
Ben Knowles, Partner & Co-Chair of the Global Arbitration Group, Clyde & Co LLP
Peter Hirst, Partner & Co-Chair of the Global Arbitration Group, Clyde & Co LLP

E-discovery – what corporate counsel need to know
• Discussing how e-discovery technology enhances business processes
• Will the winner of the e-discovery “battle” be the winner in the case?
• When should you start the discovery process so you don’t limit your options?
• Budgeting for discovery and managing e-discovery costs
Charles Christian, Editor-at-Large, Legal IT Insider

Managing the media during litigation
• Measures for preserving confidentiality
• Taking account of PR effects when devising strategy
• Communicating with the media – some basic Do’s and Don’ts
• Reputation and crisis management
Michael Anderson, Partner, Lewis Silkin (Member firm of Ius Laboris)
Adam Glass, Partner, Lewis Silkin (Member firm of Ius Laboris)

Preparing for success in a highly regulated environment
Regulatory investigations are becoming an increasing common fact of corporate life, with regulators worldwide stepping up their scrutiny of corporations’ both domestic and overseas operations. As a result, regulatory exposure continues to be a major risk for international businesses.

14:10 Risks and Opportunities: anti-bribery, antitrust, privacy and cyber security
• As laws and rules on antitrust, anti-bribery, cyber security and privacy proliferate in jurisdictions around the world, better-networked regulators are becoming more practised at detecting, prosecuting and punishing corporate malfeasance.
• Once seen as an American idiosyncracy, class actions and damages claims are fast becoming the norm elsewhere in the world. Recent changes in rules in the UK and European Union will accelerate that process.

Robert McLeod, CEO & Editor in Chief, MLex market insight

14:30 Remaining compliant in an evolving regulatory environment
• How to successfully monitor the changing regulatory environment
• Establishing and enforcing active and effective corporate compliance programs to prevent, identify and correct misconduct
• Aligning regulatory obligations with commercial and strategic objectives
• Successfully implementing legal and business ethics compliance programmes

Peter Tyson, Head of Conduct & Compliance, Standard Life plc

14:55 Strategies for dealing with investigations
• The Serious Fraud Office: Consolidation, evolution and the future
• How to constructively manage the relationship with the SFO during an investigation
• Detecting corruption
Ben Morgan, Joint Head of Bribery and Corruption, Serious Fraud Office

15:20 Q&A

Coffee and networking break

Strategies for Success in Dispute Resolution
Track A: Choosing your strategy
Chairman: Jasbir Dhillon QC, Brick Court Chambers

15.50 – 16:40 PANEL DISCUSSION
Traditional litigation vs alternative dispute resolution: when and why?
In the majority of cases litigation might not be the most optimal course of action for you so the purpose of this session is to provide you with an in-depth discussion on the different dispute resolution options available, touching upon issues such as:
• How do you choose which battles are worth fighting and which are not?
• How are dispute resolution strategies changing?

Track B: Managing Costs
Chairman: Richard Vary, Head of Litigation, Nokia

15:50 – 16:20 PRESENTATION
Managing litigation costs - the evolution of litigation finance
The litigation funding market has moved into the mainstream. The market is not only growing in size but also diversifying. In some areas there is a significant maturity and evolution of litigation finance to meet corporate needs. This session will provide an overview of litigation funding in the UK and how litigation funding has evolved into a new form of corporate finance. In particular the session will cover:
- What are the pros and cons of the different dispute resolution options available to organizations?
- What are the main factors to consider when choosing your course of action?
- Debating the enforcement of arbitration though contracts
- How important is confidentiality when considering a course of action and when should costs outweigh confidentiality?

_Nick Rowles-Davies, Managing Director, Burford Capital and author, _Third-Party Litigation Funding (Oxford)_

---

**16:40 – 17:10 PRESENTATION**

**Broadening your options by looking at alternatives: the use of mediation in conflict resolution**

With the impending growth of a mediate first culture where mediation is always the first step in dispute resolution, what are the potential advantages of using mediation rather than litigation and what level of flexibility is required in terms of outcome? Join this session for answers to these questions and more:

- How do you decide if you are better off suing or mediating?
- What are the tell-tale signs showing that disputes are escalating and how can you manage disputes so they don’t escalate?
- What are the main reasons behind mediation failure and what is the next step?
- Overview of the process and reasoning behind refusing mediation

_William Wood, QC, Brick Court Chambers_

---

**17:10 – 17.40 CONCLUSIONS**

**Changing the game: the evolving landscape of international commercial disputes**

With the increased regulation, higher court costs, regionalisation of dispute resolution and multi-jurisdictional litigation, it is clear that dispute resolution is becoming a much more complicated game. The purpose of this session is to draw some conclusions on the transformations in the international commercial disputes sector and the things to look out for:

- Thinking outside the box when dealing with disputes
- Increasing emphasis on managing costs and how is this affecting the way disputes are being approached
- To what extent is the choice of law, jurisdiction and enforcement still influencing the litigation process of companies?

_Richard Vary, Head of Litigation, Nokia_

---

**17:40 – 17:45 Close of Conference**

_Catrin Griffiths, Editor, The Lawyer_

---

**17:40 Networking drinks**